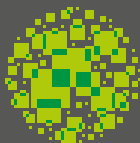


REPUBLIC OF
MACEDONIA
MINISTRY OF
LOCAL SELF
GOVERNMENT



ACTION PLAN

for the implementation of the 2015-2020
Program for Sustainable Local Development
and Decentralization



ACTION PLAN

**for the implementation of the 2015-2020
Program for Sustainable Local Development
and Decentralization**

The *"Action Plan for the Implementation of the 2015-2020 Program for Sustainable Local Development and Decentralization"* has been developed in the frame of the Ministry for Local-Self Government's project *"Innovative Solutions for Improved Access to Services at Local Level"*, implemented by the United Nations Development Programme (UNDP).

PRIORITY AXIS I

**Good governance and
development of an institutional
framework for integrated local
growth and development**

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

Program Specific Objective	<ul style="list-style-type: none"> ▲ Good local governance by promoting sustainable development integrated planning at the local level
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Promoting more efficient participation of citizens, business entities and other key stakeholders in the development, implementation and monitoring of sustainable local development policies
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Enhancing institutional capacity and ensuring the efficiency of public administration at the local level
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Investments in institutional capacities and efficiency of public administration and public services, improvement of legislation and good governance ▲ Building the capacities of stakeholders that provide employment, education, health care and social care, as well as the capacities for sectoral and territorial agreements for reform mobilization at national, regional and local levels

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Adoption of the Law on Ratification of the Additional Protocol to the European Charter of Local Self-Government regarding the right to participate in local government affairs, which prompts the realization of every individual's right to participate in the work of local authorities in terms of activities under local jurisdiction
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG
2. Amendments to the Law on Financing of Local Government Units in order to realize an increase in their revenues from VAT¹
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MF
3. Organization of a Conference on the System for Public Internal Financial Control of Mayors and Managers of All Municipalities.
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MF
4. Assessment of the performance of the managerial responsibility for accountability within pilot institutions at both central and local levels
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MF
5. Organization of training in internal audit and financial management and control at the local level
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MF
6. Survey of citizens' satisfaction with the quality of life in the place where they live and services provided by the Municipality (annually)
 - ▶ Timeframe: 2015-2020
 - ▶ Competent Authority: MLSG

¹ In 2016, VAT amounting to 4.75% for the Municipalities that will generate more than 80% of their own revenues; in 2017, VAT amounting to 5.25% for the Municipalities that will generate more than 85% of their own revenues; in 2018, VAT amounting to 6% for the Municipalities that will generate more than 90% of their own revenues.

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

7. Organization of Annual Conferences on Local Government Sustainable Development (once a year)
 - ▶ Timeframe: 2015 - 2017
 - ▶ Competent Authority: MLSG
8. Analysis of the legal framework that governs the planning, programming and implementation of sustainable local development, together with findings and recommendations for its improvement
 - ▶ Timeframe: 2016 -2017
 - ▶ Competent Authority: MLSG in cooperation with MF, MISA, MJ, MTC, MEPP, MoE, MAFWE, MC, MES, MD, MH, MLSP
9. Analysis of the current state of organization, staffing and technical equipment of Municipal Administration and public services that ensure the competences of Municipalities for sustainable local development planning (by Municipalities), together with findings and recommendations for further action
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in collaboration with MISA and LGUs
10. Harmonization of the legal framework for sustainable local development planning, programming and implementation in line with the findings and recommendations of the analysis performed
 - ▶ Timeframe: 2016
 - ▶ Competent Authorities: MLSG, MF, MISA, MJ, MTC, MEPP, ME, MAFWE, MC, MES, MD, MH, MLSP
11. Analysis of the legal framework that regulates the position, responsibilities, organization and financing of various forms of local government together with findings and recommendations for its improvement
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG
12. Assessment of the current situation of responsibilities, composition, method of selection, financing and administration of local government forms (by Municipalities)
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG
13. Harmonization of the legal framework related to the position, responsibilities, organization and financing of local government forms in line with the findings and recommendations of the analysis performed
 - ▶ Timeframe: 2016 - 2017
 - ▶ Competent Authorities: MLSG, MF, MJ

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

- 14.** Analysis of the legal framework governing the status, powers, organization and financing of the work of Committees for Inter-Community Relations together with findings and recommendations for its improvement
- ▶ Timeframe: 2016
 - ▶ Competent Authority: SIOFA
- 15.** Analysis of the current situation of powers, composition, election of members, type, scope and manner of decision-making, financing and administration of Committees for Inter-Community Relations (by Municipalities)
- ▶ Timeframe: 2016
 - ▶ Competent Authority: SIOFA
- 16.** Harmonization of the legal framework related to the position, responsibilities, organization and financing of the work of Inter-Community Relations Committees, in accordance with the findings and recommendations of the analysis performed
- ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG
- 17.** Analysis of the legal framework regulating the position, responsibilities, organization and financing of the work of Councils for Protection of Consumers who are users of public services provided by Municipalities, together with findings and recommendations for its improvement
- ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in cooperation with ME
- 18.** Analysis of the current situation of the powers, composition, election of members, type, scope and manner of decision-making, financing and administration of Councils for Protection of Consumers (by Municipalities)
- ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in cooperation with Municipalities
- 19.** Harmonization of the legal framework related to the position, responsibilities, organization and financing of Consumers Protection Councils, in accordance with the findings and recommendations of the analysis performed
- ▶ Timeframe: 2016
 - ▶ Competent Authority: ME

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

20. Analysis of the legal framework governing the powers of Local Government Units for planning, funding and administration of marginalized groups² participation in decision-making at the local level, together with findings and recommendations for its improvement

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSG in collaboration with MLSP

21. Analysis of the current situation of organization, staffing and technical equipment of Municipal Administration that ensures the powers of Municipalities related to the participation of different marginalized groups in decision-making at the local level (by Municipalities)

- ▶ Timeframe: 2016
- ▶ Competent Authority: MLSG in cooperation with Municipalities

22. Harmonization of the legal framework related to the position, responsibilities, organization and financing of the forms of participation of individuals and marginalized groups in decision-making at the local level, in accordance with the findings and recommendations of the analysis performed

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSP

23. Preparation of an Inventory of Competences and Resources regarding the participation of ethnic groups in decision-making at the local level

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG

24. Preparation of an Inventory of Competences and Resources regarding the participation of different marginalized groups in decision-making at the local level

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG

² Women and/or men, people of different ages, people with mental and physical disabilities and other.

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

25. Preparation of an Inventory of Competences and Resources regarding the (direct and indirect) participation of citizens in the process of sustainable development planning at the local level

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG in cooperation with MJ

26. Preparation of an Inventory of Competences and Resources regarding the participation of consumers of local public services in the process of decision-making at the local level

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG

27. Preparation of an Inventory of Competences and Resources regarding multi-annual integrated planning of sustainable development at the local level

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG

28. Realization of the Program for Reform of Cadastre and Real Estate Registration for the purpose of more efficient resource management and planning

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: AREC

29. Building the capacities of Municipal Administration for the preparation, monitoring and implementation of Sustainable Local Development Strategies

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MF, MISA, MJ, MTC, MEPP, ME, MAFWE, MC, MES, MD, MH, MLSP

I. DEMOCRACY AND GOOD LOCAL GOVERNANCE

30. Strengthening the capacities of Local Government Units for the preparation and drafting of medium-term strategies for sustainable development of Local Government Units, aimed at achieving both national goals and balanced regional development objectives

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSG in cooperation with Municipalities

31. Strengthening the capacities of Local Government Units to implement their responsibilities related to social inclusion of all individuals and groups in the local community's social life and to encourage both physical and economic revival of urban and local communities

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSG in cooperation with Municipalities

32. Establishment of a single information database of key development indicators for both Municipalities and Planning Regions in the Republic of Macedonia, located at the Ministry of Local Self-Government, and upgraded with analytical tools in line with existing processes, systems and information for calculation of quality of life within the Local Community, Municipality or Planning Region

- ▶ Timeframe: 2017
- ▶ Competent Authority: MLSG in collaboration with MISA

PRIORITY AXIS II

**Promoting knowledge-based
growth through strengthening
local competitiveness and
innovation**

II. INNOVATIVE AND MORE EFFICIENT DELIVERY OF SERVICES OF GENERAL INTEREST

Program Specific Objective	<ul style="list-style-type: none"> ▲ Increasing local capacities for innovative and more efficient delivery of services of general interest, based on the principles of cooperation, transparency and citizen participation
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Improving the quality of life through the modernization of public administration, and improving access to services for citizens and businesses
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Strengthening research, technological development and innovation ▲ Improving access to, use and quality of information and communication technologies
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Promoting R & I business investments, development of products and services, technology transfer, social innovation and public service applications, demand stimulation, networking, clusters and open innovation through smart specialization ▲ Developing ICT products and services and e-commerce, and increasing the demand for ICT ▲ Strengthening the ICT applications for e-government, e-learning, e-culture, e-inclusion, e-health

II. INNOVATIVE AND MORE EFFICIENT DELIVERY OF SERVICES OF GENERAL INTEREST

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Preparation of a Study on existing local e-services and needs, and possibilities for the introduction of new e-services
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in collaboration with MISA
2. Preparation of a Road Map to increase the level of local e-services
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in collaboration with MISA
3. Analysis of the legal framework that regulates the type, method of provision and sources of funding of administrative services provided by the Municipality to citizens and businesses, together with findings and recommendations for legislation improvement in terms of: simplification of processes and procedures as a precondition for their transformation into e-services
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in collaboration with MISA, MJ, MTC, MLSP, MC, MI, ME, MEPP, MAFWE, MF, MES, MD, MH
4. Assessment of the current situation of organization, staffing and technical equipment of Municipal Administration and public services (public enterprises and public institutions) for the provision of e-services on the part of Municipalities (by Municipalities)
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in collaboration with MISA and Municipalities
5. Developing a methodology for measuring the cost/benefit ratio of the introduction of local e-services, including regular measurement of customer satisfaction with services by Municipalities, i.e. those delivered traditionally and e-services in order to evaluate the usefulness of such services for citizens against the investment made
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MISA in collaboration with MLSG

II. INNOVATIVE AND MORE EFFICIENT DELIVERY OF SERVICES OF GENERAL INTEREST

6. Defining the legal framework for institutional interoperability in terms of provision of data on citizens from Official Registers maintained at both central and local levels, for the purpose of operational compatibility of the system and processes of e-service delivery by Municipalities
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MISA with other state administration bodies and LGUs
7. Digitization of library stocks in Municipalities and their incorporation in national and global databases of digital bibliographic centers and associations
 - ▶ Timeframe: 2013-2017
 - ▶ Competent Authority: MC in cooperation with relevant Municipalities
8. Establishment of an electronic Registry of Coats of Arms and Flags of Municipalities in the Republic of Macedonia
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG
9. Competition for start-up businesses established by students and young entrepreneurs
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES in cooperation with the Start-up Business Center at "Ss. Cyril and Methodius" University
10. Organization of Info Days on individual Calls and opportunities to apply for the financial instruments of the Fund for Innovation and Technological Development
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES - SKILLS Project in cooperation with the Fund for Innovation and Technological Development

II. INNOVATIVE AND MORE EFFICIENT DELIVERY OF SERVICES OF GENERAL INTEREST

- 11.** Establishment and operation of a Skills Observatory in order to design adequate curricula for development of professional profiles for scarce occupations

 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES - SKILLS Project in cooperation with Municipalities and primary and secondary schools
- 12.** Promoting the EU Framework Program for Research and Innovation “Horizon 2020” and supporting all stakeholders in scientific research and innovation activities for their successful utilization of available grants

 - ▶ Timeframe: 2015-2020
 - ▶ Competent Authority: MES
- 13.** Connection and use of registers, records and databases across sectors in Municipal Administration, public enterprises and public institutions - interoperability within the Municipality by establishing a standardized mediary electronic system for exchange of information and documents that will enable the rapid establishment of a standardized one-stop shop system and the introduction of uniform quality of electronic services

 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MISA
- 14.** Introduction of a legal framework for the establishment, organization, operation and financing of functional municipal service centers as points of single contact with citizens (PSCs) in terms of local services and other services of state administration bodies

 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MISA in collaboration with MLSG
- 15.** Encouraging open publicly available and free internet points for e-service use in rural areas, and for improvement of digital literacy and skills to use ICT and the Internet, particularly among vulnerable groups

 - ▶ Timeframe: 2016-2020
 - ▶ Competent Authority: MISA in collaboration with MLSG

II. INNOVATIVE AND MORE EFFICIENT DELIVERY OF SERVICES OF GENERAL INTEREST

16. Improving the capacity development system of local authorities, municipal administrations, local institutions and public enterprises for the preparation and delivery of e-services

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MISA

17. Introduction of procedures and tools to continuously improve the competencies of local public and civil servants and to make a gradual transition to e-learning

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MISA in collaboration with MLSG

18. Strengthening the capacities of local authorities in major urban centers to demonstrate the “smart cities” concept with an emphasis on the integration of local services and their modernization (digitization and networking)

- ▶ Timeframe: 2016-2017
- ▶ Competent Authority: MLSG in cooperation with Municipalities

19. Realization of the Program for ICT Development and Implementation through which projects for strengthening the capacities of public administration and ICT development will be implemented in the Republic of Macedonia

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MISA

PRIORITY AXIS III

**Promoting inclusive growth
by providing equal access to
local services for all citizens**

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

Program Specific Objective	<ul style="list-style-type: none"> ▲ Achieving a high level of social and territorial cohesion, reducing the disparities between and within Municipalities and raising the quality of life
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Improving the legal, financial, institutional and administrative environment for the provision of sustainable social services to citizens
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Promoting employment and supporting labor mobility ▲ Promoting social inclusion and combating poverty ▲ Investing in education, skills and lifelong learning by developing the infrastructure for education and training
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Local development initiatives and assistance to structures providing neighborhood services in order to create new jobs ▲ Investing in health and social infrastructure that will contribute to national, regional and local development, reduction of health status inequalities, and transition from institutional to community-based services ▲ Support for physical and economic revival of deprived urban and rural areas ▲ Support for social enterprises

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Analysis of the legal framework governing the powers of Local Government Units for planning, funding and administering the development of basic social services, together with findings and recommendations for its improvement
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in collaboration with MLSP, MES, MJ, MH, MC, MF
2. Analysis of the current situation of organization, staffing and technical equipment of Municipal Administration and public services that ensure municipal competences related to the development of basic social services (by Municipalities), together with findings and recommendations for further action
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in collaboration with MISA and LGUs
3. Harmonization of the legal framework governing the powers of Local Government Units for planning, funding and administering basic social services in line with the findings and recommendations of the analysis performed
 - ▶ Timeframe: 2016
 - ▶ Competent Authorities: MLSP, MES, MJ, MH, MC, MF
4. Adoption of bylaws for clearer regulation of mobility (transport) of students from one township to another, or to another Municipality
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MES
5. Preparation of an Inventory of Competences and Resources for the provision of basic social services at the local level
 - ▶ Timeframe: 2017
 - ▶ Competent Authority: MLSG

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

6. Municipal Administration capacity building for the development of integrated plans for sustainable development of social services to citizens
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MLSP, MES, MJ, MH, MC, MF
7. Strengthening the capacities of Local Government Units for the preparation and adoption of plans for development of basic social services as part of Municipality's sustainable development strategies
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in cooperation with Municipalities
8. Implementation of Informal Education Programs leading to qualifications or partial qualifications in line with labor market needs³
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: Center for Adult Education
9. Organizing vocational adult education according to Local Government Units' needs
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: Center for Adult Education
10. Implementation of Programs for Counseling of Parents to Students in Primary and Secondary Schools
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES

³ In Municipalities covered by the Analysis of the Employment Service Agency of the Republic of Macedonia with regard to occupations demanded in the labor market.

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

- 11.** Implementation of the Project for Conditional Cash Transfer Assistance to poor families whose children attend school regularly
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MLSP
- 12.** Realization of the Program financing the employment of vulnerable population groups to perform community work meeting the needs of local community citizens
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: ESA in cooperation with LGUs
- 13.** Continuous implementation of training for young people and adults without qualifications or with low qualifications to boost workforce employability
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: Vocational Education and Training Center in cooperation with LGUs
- 14.** Adoption and implementation of Action Plans for the Roma Strategy regarding health care, employment, housing and education
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MLSP
- 15.** Realization of the Program financing and promoting active employment measures⁴
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: ESA

⁴ Support for family businesses, employment of single parents, disabled people and orphans, formalization of existing businesses, training etc.

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

- 16.** Realization of the Program financing LGUs' devolved powers in the area of education, culture, childcare and care for the elderly
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES, MC, MLSP
- 17.** Realization of the Program financing the procurement of medical equipment for public healthcare facilities
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MH
- 18.** Realization of the Program financing capital investments for reconstruction and extension of public healthcare facilities
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MH
- 19.** Realization of the Program financing capital investments for the construction of social housing buildings
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MTC
- 20.** Realization of the Program financing capital investments for the construction, equipment and maintenance of childcare facilities (reconstruction and renovation of existing kindergartens under the Program for investments in existing kindergarten facilities, equipment of newly built kindergartens, and refurbishment and equipment of existing children's resorts)
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MLSP

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

21. Realization of the Program financing capital investments for the construction, equipment and maintenance of social protection facilities (reconstruction, renovation, construction and craft works and equipment of existing facilities), facilities for non-residential social care (social work centers and day care centers) and facilities for institutional social care (institutions for socially disadvantaged groups of citizens).

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MLSP

22. Realization of the Program financing capital investments for the construction of primary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

23. Realization of the Program financing capital investments for reconstruction of primary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

24. Realization of the Program financing capital investments for construction of school gyms in primary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

25. Realization of the Program financing capital investments for construction of secondary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

III. SUSTAINABLE DEVELOPMENT OF BASIC SOCIAL SERVICES

26.Realization of the Program financing capital investments for reconstruction of secondary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

27.Realization of the Program financing capital investments for construction of school gyms in secondary schools

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

28.Realization of the Program financing capital investments for reconstruction of dormitories

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

29.Realization of the Program financing capital investments for mass sport and recreational activities

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: Agency for Youth and Sports

PRIORITY AXIS IV

**Promoting sustainable growth
through local development
based on social welfare and
responsible use of natural resources**

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

Program Specific Objectives	<ul style="list-style-type: none"> ▲ Promoting local and regional competitiveness by promoting green growth as a new approach to economic growth ▲ Local communities' adaptation to climate change
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Improving the legal, financial, institutional and administrative environment for provision of sustainable services to citizens and businesses in the area of local economic growth and development
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Supporting the transition to a low carbon economy in all sectors
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Promoting energy efficiency and renewable energy use in SMEs ▲ Supporting energy efficiency and use of renewable energy sources in public infrastructure and in the housing sector ▲ Developing smart distribution systems at low voltage levels ▲ Promoting strategies for carbon reduction in urban areas

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Analysis of the legal framework governing the competences of Local Government Units for planning, funding and administration of sustainable local economic development, together with findings and recommendations for its improvement
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with MEPP, ME, MTC, MES, MAFWE, MC, MF
2. Analysis of the current situation of organization, staffing and technical equipment of Municipal Administration and public services (public enterprises and public institutions) through which Municipalities' competences related to sustainable local economic development are ensured (by Municipalities), together with findings and recommendations for further action
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in collaboration with MISA and Municipalities
3. Establishment of Regional Business Centers for support and advisory services to small and medium enterprises within the Centers for Planning Region Development
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with Planning Region Development Centers
4. Amendment to the Law on Industrial Green Zones for clearer definition of the roles, rights and obligations of entities in the Zones; clearer specification of the requirements for entry into the Zones; and types of activities that may be carried out in these Industrial Green Zones
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: ME
5. Mapping the data necessary to assess the investment feasibility in the context of environment, at the level of Planning Region and by Municipalities⁵
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in cooperation with Planning Region Development Centers

⁵ Information on the type, level of development and potential of industrial zones, labor, social environment, main economic branches, business establishment procedures, necessary permits to start one's own business and competent institutions for their issuance, tax breaks and other data.

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

6. Mapping of cultural and natural heritage (development potential) of importance to local and regional development, by Planning Regions and by Municipalities
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with Planning Region Development Centers
7. Encouraging partnerships/territorial networks of Municipalities, central government institutions, tour operators, owners of rural tourism accommodation facilities and other relevant stakeholders, which will operate as local action groups to promote the comparative advantages of rural areas in all Planning Regions
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with Centers for Planning Region Development (CPRDs)
8. Contests to foster partnerships on the principle of triple helix between science, business and the Government⁶
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: ME in cooperation with MLSG, MES and Directorate for Technological and Industrial Development Zones (DTIDZ)
9. Establishing cooperation between the National Office for Technology Transfer and Centers for Planning Region Development, in order to set up a Register of Experts in various industrial areas of the country; supporting companies in the country to advise the industry on intellectual property (IP), licensing and import of technology; and integration of innovation activities in Macedonia
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MES in cooperation with CPRDs
10. Raising the awareness of SMEs of the benefits of innovation, establishment of networks between companies, cooperation between science and industry and internationalization of Macedonian companies
 - ▶ Timeframe: 2015-2020
 - ▶ Competent Authority: MES in cooperation with the European Information and Innovation Center of the Republic of Macedonia – Enterprise Europe Network

⁶ Connecting businesses, academia and local government, which will lead to an improved national innovation system.

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

- 11.** Establishing and maintaining a web portal on investment opportunities in the real sector through PPP, at the level of all Planning Regions/Municipalities⁷
- ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in cooperation with CPRDs
- 12.** Harmonization of the legal framework governing the competences of Local Government Units for planning, funding and administration of sustainable local economic development in line with the findings and recommendations of the analysis performed
- ▶ Timeframe: 2016-2017
 - ▶ Competent Authorities: MEPP, ME, MTC, MES, MAFWE, MC, MF
- 13.** Preparation of an Inventory of Competencies and Resources for ensuring sustainable local economic development
- ▶ Timeframe: 2017
 - ▶ Competent Authority: MLSG
- 14.** Building the capacities of Municipal Administration for development of integrated plans for sustainable (green) local economic development based on the concept of sustainability and resource efficiency, aimed at promoting innovative and environmentally friendly technologies and based on the needs of citizens and businesses
- ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MEPP, ME, MTC, MES, MAFWE, MC, MF
- 15.** Strengthening the capacities of Local Government Units for the preparation and adoption of plans for sustainable (green) local economic development as part of Municipality's sustainable development strategies
- ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in cooperation with LGUs

⁷ This kind of portals will also be present on the websites of the Ministry of Transport, Cadastre Agency and Agency for Foreign Investments.

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

16. Strengthening the capacity of local authorities to provide public services related to the establishment of Industrial Green Zones

- ▶ Timeframe: 2016-2018
- ▶ Competent Authority: MLSG in cooperation with Municipalities

17. Implementation of programs for financing of culture dispersion activities which create a social environment that encourages creativity at the local level⁸

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MC

18. Realization of the Program for Development of Tourism Development Zones aimed at financing the acquisition of land for the development of these zones

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MTC

19. Realization of the Program financing capital investments for construction of beaches in Dojran and Prespa as a basis for development of lake tourism

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MTC

20. Realization of the Program financing capital investments in Vizbegovo Industrial Zone intended to enhance communal infrastructure in the Zone

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MTC

21. Realization of the Program financing the development activities of Technological Industrial Development Zones aimed at further regulation and development of project documentation related to the infrastructure in these Zones

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: DTIDZ

⁸ Program "Cultural Summer and Cultural Winter" in the Municipalities of Dojran, Berovo, Krushevo and Resen; Program "City of Culture"; Program "Hot Cultural Wave".

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

- 22.** Realization of the Program for financial support (co-funding) of projects of NGOs and foundations aimed at non-financial support to SMEs and promotion of entrepreneurship and crafts⁹
- ▶ Timeframe: 2015-2020
 - ▶ Competent Authority: ME
- 23.** Realization of the Program for financial support (co-funding) of existing Business Centers and Business Incubators and organization of the European SME Week
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: ME
- 24.** Realization of the Program for enhancement of SMEs' entrepreneurship and competitiveness aimed at financing projects for: creation of a stimulating environment for setting up new and strengthening the existing micro, small and medium enterprises and artisans; and active promotion of innovation and competitiveness
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: APE
- 25.** Realization of the Program for stimulation of employment through active employment measures which cover certain groups of unemployed persons for the purpose of their inclusion and retention in the labor market
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: ESA
- 26.** Realization of the Program financing capital investments for the construction of sports facilities as a basis for sports tourism
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: Agency for Youth and Sports

⁹ Subject of this measure is to co-fund projects of foundations and civic associations relating to non-financial support to SMEs and projects for the promotion of entrepreneurship and crafts in the Republic of Macedonia, i.e. financial support to projects for: promotion and training about alternative sources of SMEs' funding (business angels, franchising, factoring); promotion and training about social entrepreneurship; promotion, training and forums about female entrepreneurship; B2B meetings; promotion and training about crafts; networking and promotional activities (organization of fairs and events).

IV. SUSTAINABLE (GREEN) LOCAL ECONOMIC DEVELOPMENT

27. Realization of the Project financing skills development and innovation support aimed at improving resource allocation transparency in the area of higher education, as well as accountability promotion, improvement of the relevance of secondary technical vocational education and support for innovation capacity in the Republic of Macedonia

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MES

28. Realization of the Program for financial support (co-funding) of rural development, with regard to projects aimed at: improving the competitiveness and modernization of agricultural holdings; finishing, processing, storage, packaging and marketing of agricultural products; improving the human resource potential of farmers; generation and use of renewable energies in rural areas and investments in rural infrastructure and rural tourism development

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MAFWE

29. Realization of the Program for financial support (co-funding) of balanced regional development projects designed to encourage economic growth in the Planning Regions

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MLSG - BRD in cooperation with CPRDs

V. SUSTAINABLE DEVELOPMENT OF FIREFIGHTING AND PROTECTION AND RESCUE AT THE LOCAL LEVEL

Program Specific Objective	<ul style="list-style-type: none"> Local communities' adaptation to climate change
Program Thematic Goal	<ul style="list-style-type: none"> Improving the legal, financial, institutional and administrative environment for the provision of quality services to citizens and businesses in the area of firefighting and protection and rescue by local authorities
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> Promoting adaptation to, prevention and management of climate change risks
Europe 2020 Strategy Investment Objective	<ul style="list-style-type: none"> Promoting investments in specific risks management, ensuring disaster preparedness and development of disaster management systems

V. SUSTAINABLE DEVELOPMENT OF FIREFIGHTING AND PROTECTION AND RESCUE AT THE LOCAL LEVEL

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Analysis of the legal framework governing the competences of Local Government Units for planning, funding and administration of fire protection, together with findings and recommendations for its improvement
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in cooperation with MI, MF, MD, Directorate for Protection and Rescue, ZELS and Fire Protection of Macedonia
2. Preparation of Information on the current state of operation and financing of fire protection at the local level, together with proposals for further action
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in cooperation with MI, MF, MD, Directorate for Protection and Rescue (DPR), ZELS and Fire Protection of Macedonia
3. Analysis of the European experience regarding the organization and financing of fire protection at the local level, through the Council of Europe's Rapid Response Instrument
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in collaboration with MISA
4. Analysis of the current situation in terms of the organization, responsibilities, staffing and technical equipment of Municipal Administration related to firefighting and protection and rescue within Municipalities (by Municipalities)
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MLSG in cooperation with LGUs
5. Analysis of the current situation in terms of the organization, competences, staffing and technical equipment (for firefighting and rescue of people's lives and property threatened by fire) available to Territorial Firefighting Units and volunteer fire departments (by Municipalities)
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: Directorate for Protection and Rescue in collaboration with the Firefighting Union of Macedonia (FFU) and Territorial Firefighting Units (TFFUs)

V. SUSTAINABLE DEVELOPMENT OF FIREFIGHTING AND PROTECTION AND RESCUE AT THE LOCAL LEVEL

6. Amendments to the Law on Firefighting in order to further define issues related to the establishment, organization, operation and financing of Territorial Firefighting Units (TFFUs), Municipal Firefighting Unions (MFFUs) and Volunteer Fire Brigades (VFBs), which will also include the method of determination and allocation of annual grants from the State Budget to TFFUs, MFFUs and VFBs, firefighters' employment rights and firefighters' education
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MD in collaboration with DPR, MF, MES and MLSG
7. Amendments to the Law on Protection and Rescue for the purpose of further definition of issues related to the joint collaboration of first response services at the local level (Incident command system)
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: MD in cooperation with DPR, MH, MI, MLSG
8. Preparation of an Inventory of Competences and Resources for reduction of risks of natural and other disasters and their consequences at the local level
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG
9. Building the capacities of Municipal Administration for development of integrated plans for reduction of the risks of natural and other disasters and their consequences, based on the growing need for adaptation to, prevention and management of climate change risks
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MI, MF, MD, DPR, ZELS and FPM
10. Strengthening the capacities of Local Government Units for the preparation and adoption of medium-term integrated plans for reduction of the risks of natural and other disasters and their consequences as part of Municipality's Programs for Sustainable Development prepared with the participation of stakeholders and based on the needs of citizens and assessment of threat to Municipalities in terms of any risks and dangers
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: DPR in collaboration with MLSG, FFU and LGUs

V. SUSTAINABLE DEVELOPMENT OF FIREFIGHTING AND PROTECTION AND RESCUE AT THE LOCAL LEVEL

11. Strengthening the capacities of Local Government Units for the establishment of a system for involvement of citizens in detection, early warning and alert, risk mapping and assessment, as well as their active participation in dealing with natural disasters and other accidents within Municipalities

- ▶ Timeframe: 2016-2020
- ▶ Competent Authority: FFU in cooperation with LGUs

12. Improving the system for developing the capacities of local authorities and Municipal Administration to manage crises at both regional and local levels as a basis for successful resolution of specific risks and disaster management

- ▶ Timeframe: 2016-2020
- ▶ Competent Authority: Directorate for Protection and Rescue (DPR)

13. Inclusion of fire protection education in both formal and non-formal education

- ▶ Timeframe: 2016-2020
- ▶ Competent Authority: MES in cooperation with DPR and FFU

14. Raising public awareness of the harmfulness, dangers and the need to report fires, climate change effects, and active participation of citizens in dealing with natural disasters and other accidents within the areas where they live

- ▶ Timeframe: 2016-2020
- ▶ Competent Authority: Firefighting Union of Macedonia (FFU)

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

Program Specific Objectives	<ul style="list-style-type: none"> ▲ Environment protection and promotion of efficient use of natural resources at the local level ▲ Local communities' adaptation to climate change
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Sustainable planning and development of basic public services at the local level in a way that allows environment preservation and responsible use of natural resources
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Environment protection and resource efficiency promotion
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Dealing with the growing need for investment in the waste sector in order to meet the requirements of the environmental acquis ▲ Dealing with the growing need for investment in the water sector in order to meet the requirements of the environmental acquis ▲ Protection, promotion and development of cultural and natural heritage ▲ Biodiversity protection, soil protection and ecological services promotion, including NATURA 2000 and green infrastructure ▲ Actions for urban environment improvement, including brownfield-areas' restoration and air pollution reduction

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

Activities/projects with their timeframe and institutions responsible for their implementation

1. Analysis of the legal framework governing the competences of Local Government Units for planning, funding and administration of sustainable development of basic (municipal) public services, together with the findings and recommendations for its improvement
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with MEPP, ME, MTC, MES, MH, MAFWE, MC, MF
2. Analysis of the current situation of organization, staffing and technical equipment of Municipal Administration and public services (public enterprises and public institutions), which ensure municipal competences related to sustainable development of basic (municipal) services and environment and nature protection services (by Municipalities), together with findings and recommendations for further action
 - ▶ Timeframe: 2016
 - ▶ Competent Authority: MLSG in collaboration with MISA
3. Harmonization of the legal framework governing the competences of Local Government Units for sustainable development of basic (municipal) services in line with the findings and recommendations of the analysis performed
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authorities: MEPP, ME, MTC, MES, MH, MAFWE, MC, MF
4. Preparation of an Inventory of Competencies and Resources for the provision of basic (municipal) public services and environment and nature protection services
 - ▶ Timeframe: 2017
 - ▶ Competent Authority: MLSG
5. Building the capacities of employees in the Municipal Administration and local public enterprises responsible for planning and monitoring of projects for capital investments in basic (communal) services and environment and nature protection
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MISA in cooperation with MEPP and MTC
6. Capacity building of municipal administration employees responsible for granting approvals for Environmental Protection Studies and issuance of B Integrated Environmental Permits
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MISA in collaboration with MEPP

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

7. Capacity building of municipal administration employees responsible for integrated planning of sustainable development of utility services based on the principles of environment and nature protection, and promoting resource efficiency based on the needs of citizens and business entities
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MEPP, ME, MTC, MES, MH, MAFWE, MC, MF
8. Strengthening the capacities of Local Government Units for the preparation and adoption of plans for sustainable development of utilities as part of Municipality's sustainable development strategies
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in cooperation with LGUs
9. Strengthening the capacities of local authorities to provide public services related to the inclusion of cultural and natural heritage in the plans for development of tourism, especially cultural and rural tourism
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in cooperation with Municipalities
10. Support for the establishment of: local air quality monitoring networks (collection of data on air quality, particularly in B plants, and proposing protection measures), local water quality networks, and local noise protection networks
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MEPP in cooperation with LGUs
11. Support for the preparation of plans and programs which shall be drafted and implemented by Municipalities under the environment legislation¹⁰
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MEPP in cooperation with LGUs

¹⁰ Short-term air protection action plans; plans to improve air quality in zones and agglomerations where air quality is low; waste management plans and programs; strategic noise maps and noise action plans; LEAPs.

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

12. Implementation of Programs financing capital investments in the revitalization of cultural heritage in order to include it in programs for development of tourism, especially cultural tourism¹¹

- ▶ Timeframe: 2012-2017
- ▶ Competent Authority: MC

13. Implementation of Programs for funding activities of research, protection, conservation, restoration, reconstruction and presentation of immobile cultural heritage in order to include it in programs for development of tourism, especially cultural tourism¹²

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MC - Directorate for Protection of Cultural Heritage

14. Realization of the Project "Improvement of Municipal Services" which provides financial support (capital grants) for capital, infrastructure and investment projects for improvement of the quality of municipal services by borrowing through an on-lending arrangement in order to enable the implementation of municipal projects that will contribute to increasing the revenues of the Municipality or public enterprises and reduce their operating costs

- ▶ Timeframe: 2010-2019
- ▶ Competent Authority: MF

¹¹ Preventive and protective measures regarding the church "St. Archangel Michael" - Berovo; Reconstruction of a number of facades in Skopje, Bitola, Krushevo, Kratovo, Prilep, Shtip, Ohrid and other important urban cores; Reconstruction of facades in the Old Bazaar in Skopje; Reconstruction of the eastern quarters of the monastery "St. Archangel Michael" - Varosh, Prilep; Protection of the Monastery "St. Gabriel of Lesnovo" in the village of Lesnovo; Conservation of the church "St. George" in the village of Kurbinovo; Establishment of permanent exhibitions at national museums and modernization of storage in museums of Macedonia.

¹² Construction of St. Clement's University Plaoshnik in Ohrid; Reconstruction of the monastery compound "Holy Transfiguration" in the village of Zrze; Research, protection, conservation, restoration, rehabilitation and presentation of the ancient theater in Skupi; Archaeological and Tourism Project "Old Towns and Forts down the European Highway in Macedonia"; Archaeological and architectural Kratovo Project; Conservation and restoration works and revitalization of the Skopje Fortress Kale; Archaeological research and conservation and restoration work on archaeological sites: Stobi - Gradsko, Heraclea Lyncestis - Bitola, Stibera, Isar - Shtip, Bargala Kings Towers - Strumica, Vinica Kale - Vinica, Bilazora - Sveti Nikole, Marko's Towers - Vodno - Skopje, Davina Tower - Chucher, Antigonea - Negotino, Isar - Marvinci - Valandovo; Project "Local Development of Debar and Reka Region", etc.

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

- 15.** Realization of the Project “Water Supply and Wastewater Drainage” which provides financial support (capital grants) for infrastructure projects for the construction/rehabilitation of water supply systems and urban wastewater sewerage systems
- ▶ Timeframe: 2010-2019
 - ▶ Competent Authority: MTC
- 16.** Realization of the Program for financial support (capital grants) regarding the construction of piping and sanitation for the Municipalities of Tetovo, Gostivar, Kochani, Radovish, Kavadarci, Bitola, Gevgelija, Negotino through the borrowing of RM from the German Development Bank - KfW
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MTC
- 17.** Realization of the Program for financial support (capital grants) regarding the construction of cascade partitions along the Vardar River and regulation of the Vardar River riverbed
- ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MEPP
- 18.** Realization of the Program for financial support (capital grants) regarding the construction of four branches of the water supply system in the Municipalities of Tetovo, Lipkovo and Zajaz
- ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MEPP
- 19.** Realization of the part of the Program for financial support to rural development that provides financial support (capital grants) for the construction of water supply and sewerage systems in villages, landscaping of picnic places in rural areas (including their connection to electricity grids, water supply, sewage) and marking cultural and natural sites in rural areas
- ▶ Timeframe: 2010-2019
 - ▶ Competent Authority: MAFWE

VI. SUSTAINABLE DEVELOPMENT OF BASIC (MUNICIPAL) PUBLIC SERVICES

20. Realization of the part of the Program for financial support to rural development that provides financial support for the protection and promotion of cultural and landscape heritage (in both rural and urban contexts)

- ▶ Timeframe: 2010-2019
- ▶ Competent Authority: MAFWE

21. Realization of the Program for financial support to the construction of the Hydro-System Zletovica for the purpose of water supply in Probishtip and Kratovo (Phase 1)

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MAFWE

22. Realization of the Program for financial support regarding the construction of the Hydro-System Lisiche, for the purpose of water supply in Veles, its surrounding villages gravitating to the System, and supply of the industry with process water

- ▶ Timeframe: 2015-2017
- ▶ Competent Authority: MAFWE

VII. SUSTAINABLE (GREEN) TRANSPORT AT THE LOCAL LEVEL

Program Specific Objectives	<ul style="list-style-type: none"> ▲ Local communities' adaptation to climate change ▲ Increasing road traffic safety in Municipalities
Program Thematic Goal	<ul style="list-style-type: none"> ▲ Improving the legal, financial, institutional and administrative environment in order to provide better local transport networks and more efficient services to citizens and businesses in the area of transport
Europe 2020 Strategy Thematic Goal	<ul style="list-style-type: none"> ▲ Promoting sustainable transport and removing bottlenecks within key infrastructure networks
Europe 2020 Strategy Investment Objectives	<ul style="list-style-type: none"> ▲ Developing environmentally friendly and low-carbon transport systems and promoting sustainable urban mobility

VII. SUSTAINABLE (GREEN) TRANSPORT AT THE LOCAL LEVEL

Activities/ projects with their timeframe and institutions responsible for their implementation

1. Analysis of the existing regulatory framework that governs the responsibilities, organization and financing of Local Government Units' competences for promotion of sustainable transport in the Municipality, together with findings and recommendations for its improvement
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in cooperation with MI, MES, MTC, MEPP, ME, MF
2. Analysis of the current situation of organization, staffing and technical equipment of Municipal Administration and public enterprises that ensure the municipal competences related to sustainable local transport (by Municipalities), together with findings and recommendations for further action
 - ▶ Timeframe: 2015-2016
 - ▶ Competent Authority: MLSG in collaboration with MISA and LGUs
3. Development of a Study on the operation and capacity of Municipal Councils regarding road traffic safety, based on which amendments to the existing legal framework used for their establishment and operation would be made
 - ▶ Timeframe: 2015
 - ▶ Competent Authority: Republic Council of Road Traffic Safety (RCRTS) in cooperation with LGUs
4. Harmonization of the legal framework governing the competences of Local Government Units for planning, funding and administration of sustainable transport in the Municipality in line with the findings and recommendations of the analysis performed
 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authorities: MI, MES, MTC, MEPP, ME, MF
5. Preparation of an Inventory of Competencies and Resources to ensure sustainable transport at the local level
 - ▶ Timeframe: 2017
 - ▶ Competent Authority: MLSG

VII. SUSTAINABLE (GREEN) TRANSPORT AT THE LOCAL LEVEL

- 6.** Building the capacities of Municipal Administration for development of integrated plans for sustainable (green) local transport that provides sustainable, efficient and secure access (on foot, by bike, by public transportation) to all areas within townships and good connections between local and regional transport networks

 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in collaboration with SEA - IPA Training Center, MI, MES, MTC, MEPP, ME, MF
- 7.** Strengthening the capacities of Local Government Units for the preparation and adoption of plans for sustainable (green) local transport as part of Municipality's sustainable development strategies

 - ▶ Timeframe: 2016-2017
 - ▶ Competent Authority: MLSG in cooperation with LGUs
- 8.** Raising public awareness about different aspects of road traffic safety

 - ▶ Timeframe: 2016-2020
 - ▶ Competent Authority: MI in cooperation with RCRTS
- 9.** Implementation of the Program financing capital investments for the construction of hiking trails around the lakes in the Municipalities of Dojran, Veles Mavrovo-Rostushe, Krusevo and Berovo

 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MTC
- 10.** Realization of the Program for sustainable rural development financial support (capital grants) aimed at: construction of local road infrastructure in rural areas (including bridges); connection of townships; pavement of streets; construction of pedestrian and bicycle paths; and road infrastructure for access to agricultural land, i.e. the so called rural roads

 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MAFWE

VII. SUSTAINABLE (GREEN) TRANSPORT AT THE LOCAL LEVEL

- 11.** Realization of the Program for financial support regarding the rehabilitation of regional and local roads at the local level
 - ▶ Timeframe: 2015-2020
 - ▶ Competent Authority: MTC in collaboration with the concerned LGUs and Public Enterprise for State Roads (PESR)

- 12.** Realization of the Program for financial support (capital grants) regarding the sustainable development of Local Government Units, intended for investment activities in landscaping of public areas within Local Government Units
 - ▶ Timeframe: 2015-2017
 - ▶ Competent Authority: MLSG in collaboration with the concerned LGUs

